

| POSITION DESCRIPTION: COMMUNICATIONS MANAGER  This position description is supported by a role specific work programme |   |  |  |
|--|---|--|--|
| Background   | THINK Hauora is a network that designs, delivers and supports primary health care services across Ōtaki, Horowhenua, Manawatu and Tararua.  THINK Hauora has a strong focus on equity and a commitment to collaborating and partnering with others to improve outcomes for our communities.  This position description (PD) captures the expected functions of the position and is reviewed from time to time as required and considered as part of the annual performance review process.  |  |  |
| Primary Functions  | The Communications Manager is responsible for developing and implementing a strategic approach to external and internal communications, working with others to meet the current and future needs of THINK Hauora and the primary health network and communities we serve.  This includes:  • managing, creating and delivering internal and external communications strategies and plans, activities, campaigns and concepts  • managing communications projects  • being the guardian of corporate strategies, plans and standards that help THINK Hauora maintain a consistent identity and a strong reputation  • supporting organisational culture and staff engagement  • working with senior managers to build communications capability within the organisation. |  |  |
| Reports to   | General Manager Corporate Services  |  |  |
| Direct reports   | Nil   |  |  |
| Functional<br>Relationships  | <ul> <li>Internal</li> <li>THINK Hauora CEO Office</li> <li>Senior Leadership Team and Board</li> <li>Network Services</li> <li>Clinical Services</li> <li>Horowhenua Community Practice</li> <li>Corporate Services</li> <li>Data and Digital</li> <li>Connecting Communities</li> <li>Broader THINK Hauora teams</li> </ul>   | <ul> <li>External</li> <li>General Practices</li> <li>Te Tihi o Ruahine</li> <li>Raukawa whanau ora</li> <li>Māori and Iwi providers</li> <li>Contracted Service providers</li> <li>Community stakeholders</li> <li>Te Whatu Ora Health NZ</li> <li>Ministry of Health</li> <li>Inter-sectoral agencies</li> <li>External Media</li> </ul> |  |
| Primary Location   | Based in the offices of THINK Hauora, 200 Broadway Avenue, with some travel within the THINK Hauora region.   |  |  |
| Salary Range   | Based on skills and experience  |  |  |
| Nature of Position   | Permanent, full time position   |  |  |
| Hours  | Forty (40) hours per week (1.0 FTE), Monday to Friday. Hours to be worked are generally between 7am and 6pm as agreed however some flexibility of hours will be required.   |  |  |



| Status as described<br>in the Vulnerable<br>Children's Act 2014 | In line with the Vulnerable Children Act 2014 and our service agreement with MidCentral Te Whatu Ora, this position has been identified as a <b>Non-Core Worker</b> position.   |
|---|---|
| Health and Safety   | All staff and governance at THINK Hauora participate in health and safety management practices, ensure that work is done in a safe environment, reports and works to eliminate, isolate or minimise any hazards, and applies THINK Hauora's health and safety policies and procedures.                                      |
|   | Staff must act to ensure that THINK Hauora complies with its responsibilities under the Health and Safety at Work Act 2015 and any subsequent amendments or replacement legislation. Be able to demonstrate actions in an emergency situation that are specific to the workplace and are designed to keep individuals safe. |

| ORGANISATIONAL VI                      | ISION, MISSION  | and VALUES   |  |  |
|--|---|--|--|--|
| Our Strategy                           | THINK Hauora 2019-2025 Strategy supported by Ka Ao, Ka Awatea, Māori Health Strategic Framework   |  |  |  |
| Our Vision                             | Tūhonotia te hapori ki te Ora – Connecting Communities for Wellbeing  |  |  |  |
| Our Strategic Aims                     | <u>W</u> hānau Ora:   | Developing a Whānau Ora approach to accelerate and ensure equity of Māori health outcomes  |  |  |
|  | Equity: Access: Value:  | Driving equity of outcomes through people, community voice and data<br>Ensuring access to health care is easy, available, cross-sectors<br>Creating value through teams, technology and performance            |  |  |
|  | Innovation: Networking: Growth:   | Activating innovation, engagement and delivery of excellence Enabling networking and relationships to achieve partnerships Driving sustainability through system and alignment focus                           |  |  |
| Our Values                             | Trust: Respect: Unity: Accountability Courage:  | Maintaining open and honest relationships Embracing diversity, uniqueness and ideas Valuing strengths and skills : Working in a transparent and responsible manner Participating with confidence and enjoyment |  |  |
| Commitment to Te<br>Tiriti o Waitangi: | We are committed to Te Tiriti o Waitangi (The Treaty of Waitangi), recognising and respecting the principles of Partnership, Protection and Participation, and the articles of Kawanatanga – governance and the relationship between Treaty Partners, Tino Rangatiratanga – the right to be self-determining in all areas, Ōritetanga – authentic contributions that drive equitable access and outcomes and te Ritenga – honouring the beliefs, values and aspirations of Māori.  Implementing Te Tiriti o Waitangi articles and principles into the overall governance, planning and delivery of services.  Acknowledging Te Tiriti o Waitangi articles and principles that underpin our strategy.  Being responsive to Māori interests and ensuring these are protected. |  |  |  |



## Equity

THINK Hauora is committed to improving access to services and achieving equity of health outcomes across communities. We provide support and guidance to the wider workforce to do the same. THINK Hauora believes in equity and requires staff to "stop, look, listen and think" about how they can design, develop and deliver services that create and maintain equitable environments to effect change and ensure that whānau flourish.

| KEY RESPONSIBILITIES   |   |   |
|--|---|---|
| Key Competency   | Activities  | Expectations  |
| Strategic<br>Communications and<br>Engagement                | <ul> <li>Ensure the THINK Hauora Communications and Engagement Strategy and supporting plans are delivered upon, reviewed regularly, and well understood within the organisation.</li> <li>Plan and deliver communications and engagement activities that help build awareness of THINK Hauora strategic direction and progress amongst staff and key external stakeholders.</li> </ul> | <ul> <li>Report regularly to the Senior Leadership<br/>Team and Board on the goals achieved</li> <li>Ensure there is a plan developed to convey<br/>strategies and key initiatives</li> <li>Surveys and feedback demonstrate<br/>increasing awareness of THINK Hauora's<br/>strategy and achievement against it.</li> </ul>           |
| External Stakeholder<br>Communications &<br>Public Relations | <ul> <li>Suggest, plan and deliver events, workshops and supporting publicity that raises awareness of THINK Hauora and the services it enables and provides</li> <li>Ensure regular external stakeholder communications are implemented</li> <li>Ensure_communications plans are in place for key issues and priority activities</li> </ul>  | <ul> <li>THINK Hauora is well placed to maximise communications and public relations opportunities that connect with key stakeholders</li> <li>Regular liaison with stakeholders to plan communications and support with communications expertise</li> <li>Key issues are thoughtfully managed regarding media involvement</li> </ul> |
| Brand Presence & Corporate Standards                         | Develop, maintain and champion corporate<br>standards that support a consistent brand<br>and identity for THINK Hauora  | The THINK Hauora guidelines and corporate<br>standards are assessed each year, and are<br>reflected in communications products  |
| Crisis and Emergency<br>Management                           | <ul> <li>Advise on crucial media and communications regarding business continuity, emergency or crisis management</li> <li>Act as Public Information Manager on THINK Hauora Incident Management Team (IMT)</li> <li>Setting of public information direction across incident response</li> </ul>  | Public information during incidents is well managed and released in a timely manner.  |



| Digital channels                              | <ul> <li>Provision of expert public information advice to the incident controller and other members of the IMT</li> <li>Provision of authorised information and life, health, and safety messages to the public</li> <li>Ensure internal and external digital channels are fit for purpose, well used and regularly refreshed with engaging content</li> </ul>  | <ul> <li>THINK Hauora is well placed to participate in social media opportunities</li> <li>Digital channels meet user needs</li> <li>Engaging content informs future planning and new channel experimentation</li> </ul>  |
|---|---|---|
| Media Liaison                                 | <ul> <li>Ensure media policy and procedures are in place and reviewed regularly</li> <li>Build solid relationships with media</li> <li>Prepare media plans and briefing materials</li> <li>Provide professional development opportunities for key THINK Hauora staff in media and communications techniques</li> <li>Co-ordinate publicity for key THINK Hauora events</li> <li>Provide media advice and support to Chief Executive and Senior Leadership Team</li> </ul> | <ul> <li>Practices are followed within THINK Hauora</li> <li>THINK Hauora has up to date media contacts and the opportunity to provide comment</li> <li>Systems in place that provide a framework for communications team use</li> <li>Systems in place that provides a framework for use and are reviewed following significant events</li> <li>Media training is provided for key staff, with a pool of individuals available to respond, in any situation, covering all major areas of business</li> <li>Use of all media channels are considered and maximised to full potential, including paid coverage where necessary</li> <li>Chief Executive and Senior Leadership Team are well briefed on potential scenarios and have material needed to support contact with media</li> </ul> |
| Communications:<br>Internal<br>Communications | <ul> <li>Advise on effective communication channels and appropriate mechanisms for messages</li> <li>Support innovation and technology and developments into internal communications systems</li> <li>Be a driving force for staff and stakeholder communications and channels</li> </ul>   | <ul> <li>Ensure effective communication systems are in place for staff on appropriate use</li> <li>Keep abreast of innovative methods and work with ICT team to investigate options</li> <li>Champion effective communication techniques.</li> </ul>  |
| Teamwork                                      | <ul> <li>Work cooperatively with others in the team:</li> <li>Share expertise</li> <li>Work for solutions that all team members can support</li> </ul>  | Works as a competent member of a team willingly providing back up support when appropriate and actively supports group goals  |



|  | Listen and respond constructively to   |   |  |  |
|--|--|---|--|--|
|  | others' ideas and proposals  |   |  |  |
| Relationship<br>Management   | <ul> <li>Build and maintain positive networks within the THINK Hauora region</li> <li>Manage supplier and provider relationships and ensure appropriate contract and cost management arrangements are in place</li> </ul>  |   |  |  |
| Political Awareness  | Identify areas of sensitivity and risk and build into communication strategies.  |   |  |  |
| Innovation and<br>Creativity   | Sees opportunities for, and encourages, innovative ideas that provide solutions to all types of workplace challenges. Has the ability to be inventive and think 'outside of the box'   |   |  |  |
| Provides Quality<br>Customer Service to<br>Stakeholders & Other<br>Customers | Puts the perspective of the stakeholder and customers at the forefront of decision making and works to create quality service outcomes   |   |  |  |
| Communication  | Expresses ideas and relays information in a manner that captures the listeners' attention, helping them to understand and act on the communication   |   |  |  |
| Respects Others & Builds Trust   | Demonstrates respect for others and builds trust through consistent behaviour; demonstrates integrity in all actions   |   |  |  |
| Technical and<br>Professional<br>Knowledge & Skills                          | Has the required level of technical and professional skill or knowledge in position-related areas  |   |  |  |
| Health & Safety  | <ul> <li>Ensure that work is completed in a safe environment, and report and work to eliminate, isolate or minimise any hazards</li> <li>Participate in health and safety management practices for all employees, and apply the organisation's health and safety policies and procedures</li> <li>Be able to demonstrate actions in an emergency situation that are specific to the workplace and are designed to keep individual safe.</li> </ul>                             | The organisation complies with its responsibilities under the Health and Safety at Work Act 2015 and any subsequent amendments or replacements legislation. |  |  |
| PERSONAL SPECIFICAT  | PERSONAL SPECIFICATIONS  |   |  |  |
| Qualifications   | A relevant university degree or equivalent work experience   |   |  |  |
| Essential  | <ul> <li>Previous experience in a senior communications role with a generalist focus</li> <li>Proven strategic communications strategy, planning, and delivery expertise</li> <li>Excellent advisory, writing, editing, presentation and communication skills</li> <li>Strong organisational, and planning, project, and time management skills</li> <li>Experience in developing action plans to accomplish goals, establishes timeframes, and allocates resources</li> </ul> |   |  |  |



|           | <ul> <li>Prior experience in managing online/social channels and using social analytics tools</li> <li>Well-honed influencing skills</li> <li>Demonstrated success as a trusted advisor to senior leaders</li> <li>Knowledge of te reo and te ao Māori or a willingness to upskill</li> <li>Self-motivated with a positive and professional approach</li> <li>A wide degree of creativity and latitude</li> </ul> |
|-----------|---|
| Desirable | <ul> <li>Previous experience leading a communications/public information function in a crisis/<br/>emergency management situation</li> <li>Image/video editing skills</li> </ul>  |

## **SKILLS AND KNOWLEDGE**

The following level of Knowledge and Skills are required for the role. These are grouped under the Core, Information and Knowledge and Leadership and Management dimensions of the THINK Hauora Interdisciplinary Knowledge and Skills Framework (IKSF). You must be at, or working towards, the level identified in each area (see levels below).

Level 1: Beginner Level 2: Competent Level 3: Proficient Level 4: Expert

| DIMENSION 1: CORE KNOWLEDGE AND SKILLS (MANDATORY) |    |   |
|--|----|---|
| <b>C1</b><br>Teamwork                              | L3 | Contributes to the development of the team vision, goals and purpose, supporting and assisting others with this   |
| C2<br>Communication                                | L4 | Role models a range of effective communication strategies on complex issues and in complex situations             |
| C3<br>Ethical Practice                             | L3 | Acts ethically and consistently within legislation, policies and procedures and supports others to do so          |
| C4<br>Māori Cultural Responsiveness                | L2 | Demonstrates understanding and application of Māori Health,<br>Treaty of Waitangi and Cultural safety in own work |
| C5<br>Health, Safety and Risk Management           | L2 | Monitors and maintains health and safety of self and others   |
| C6<br>Service Improvement                          | L3 | Analyses, interprets and applies suggestions and recommendations to improve services                              |
| C7<br>Quality Improvement                          | L3 | Contributes to improving quality  |
| C8 Personal Development                            | L3 | Develops self and support and contribute to the development of others   |
| DIMENSION 4: INFORMATION AND KNOWLEDGE (IK)        |    |   |
| IK1: Data Collection                               | L4 | Lead, sustain, analyse and evaluate the provision of information and communication technology                     |
| IK2: Data Analysis                                 | L2 | Maintain, protect and preserve information by complying with relevant legislation and policies                    |

Title: Communications Manager

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| IK3: Using data to drive service improvement                           | L4 | Appropriately combine interpret and utilise data and information from multiple sources to create new information and knowledge                                   |
| DIMENSION 5: TRANSFORMATIONAL LEADERSHIP AND MANAGEMENT                |    |  |
| TLM1 Managing self and personal skills                                 | L3 | Participate in continuing professional development to achieve organisational goals   |
| TLM2 Providing Direction: Strategic and Operational Planning           | L3 | Develop and implement operational plans for service that contributes to achieving the objectives set out in the strategic plan.                                  |
| TLM3 Leading and managing change                                       | L3 | Lead change, translating the vision of the organization into the context of targeted change initiatives, redirecting approaches in the face of new opportunities |
| TLM4 Leading and building interdisciplinary teams: working with people | L1 | Develop productive working relationships with colleagues   |
| <b>TLM5</b> Purchasing and Financial management: Using Resources       | L1 | Monitor expenditure, order and check supplies of goods and/or services   |
| TLM6 Performance and Service Improvement                               | L3 | Critically evaluate to identify where services can be improved, working individually or as part of a team  |
| TLM7 Service and Project management                                    | L3 | Prioritise and manage the ongoing work of services and/or projects   |
| <b>TLM8:</b> Public relations and marketing                            | L4 | Plan, develop, monitor and review public relations and marketing for a service/organisation  |

## **EMPLOYEE ACCEPTANCE**

| This Position Description has been agreed between: |       |
|--|-------|
| Management Representative (print then sign)        | Date: |
| and  |       |
| Employee (print then sign)                         | Date: |